

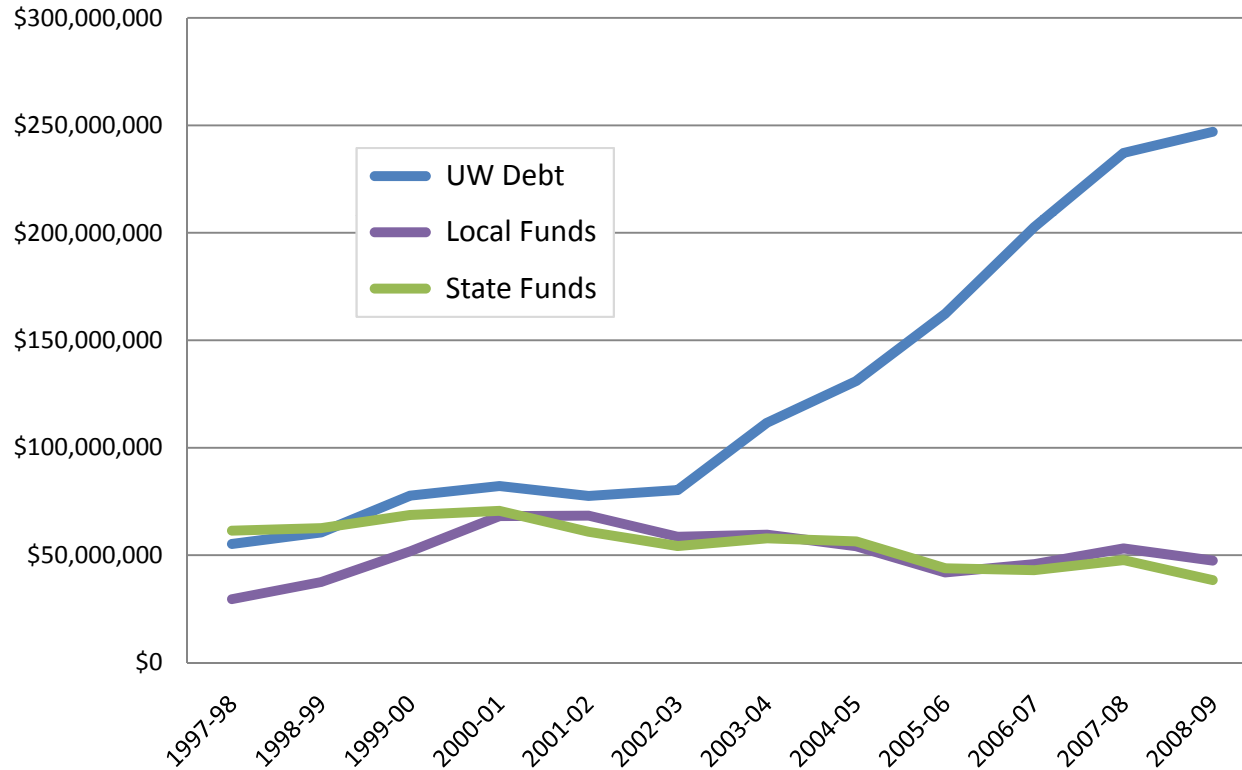
# Capital Plan 2011-2021

University of Washington  
Office of Planning & Budgeting

November 19, 2009

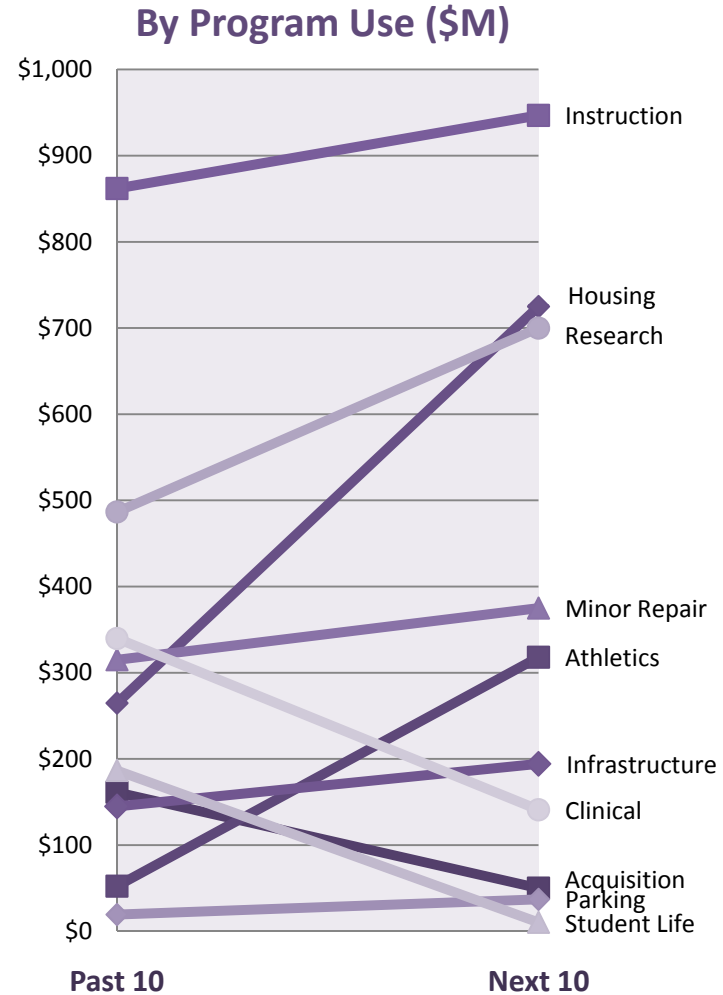
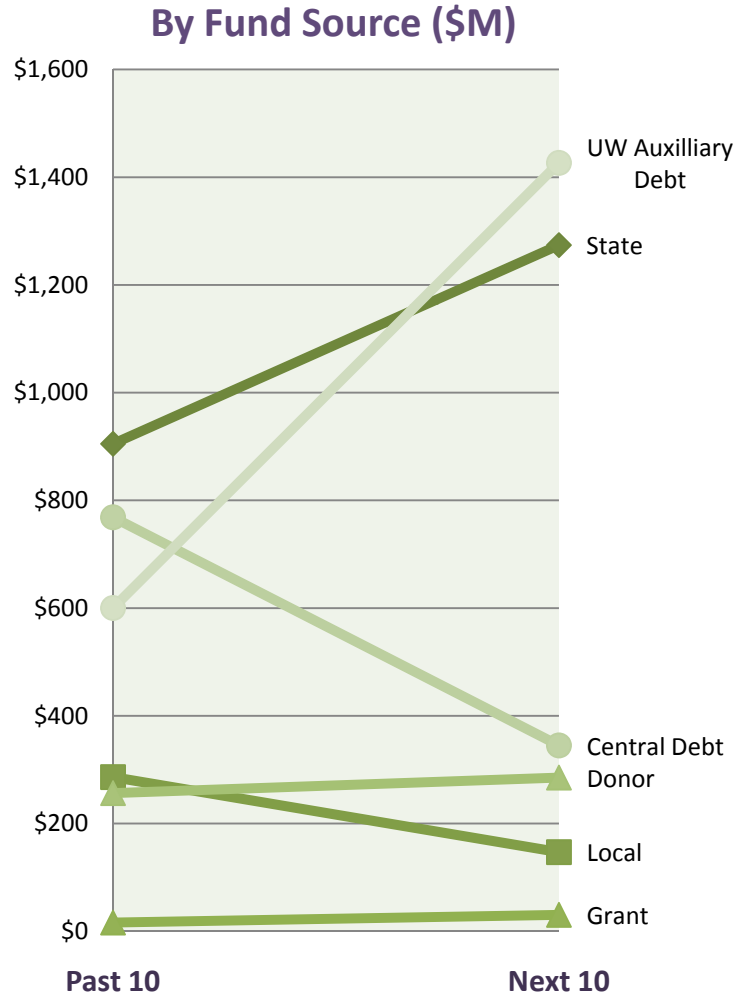
# Capital Funding Trend

Moving Average – 1997 to 2009

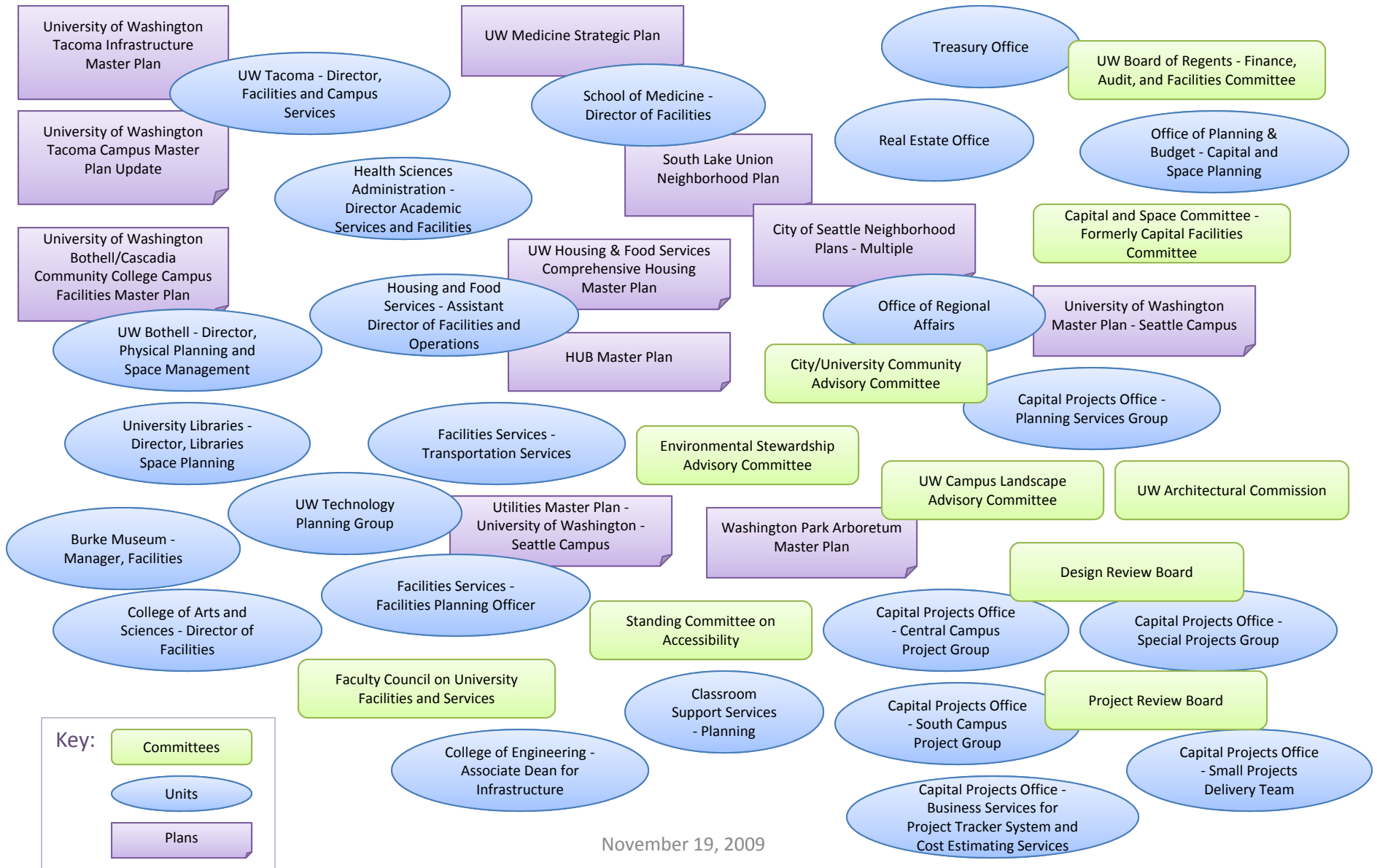


# Capital Investment

## \$3.6 Billion list of requested projects



# Many Plans



# One Capital Plan for our Future

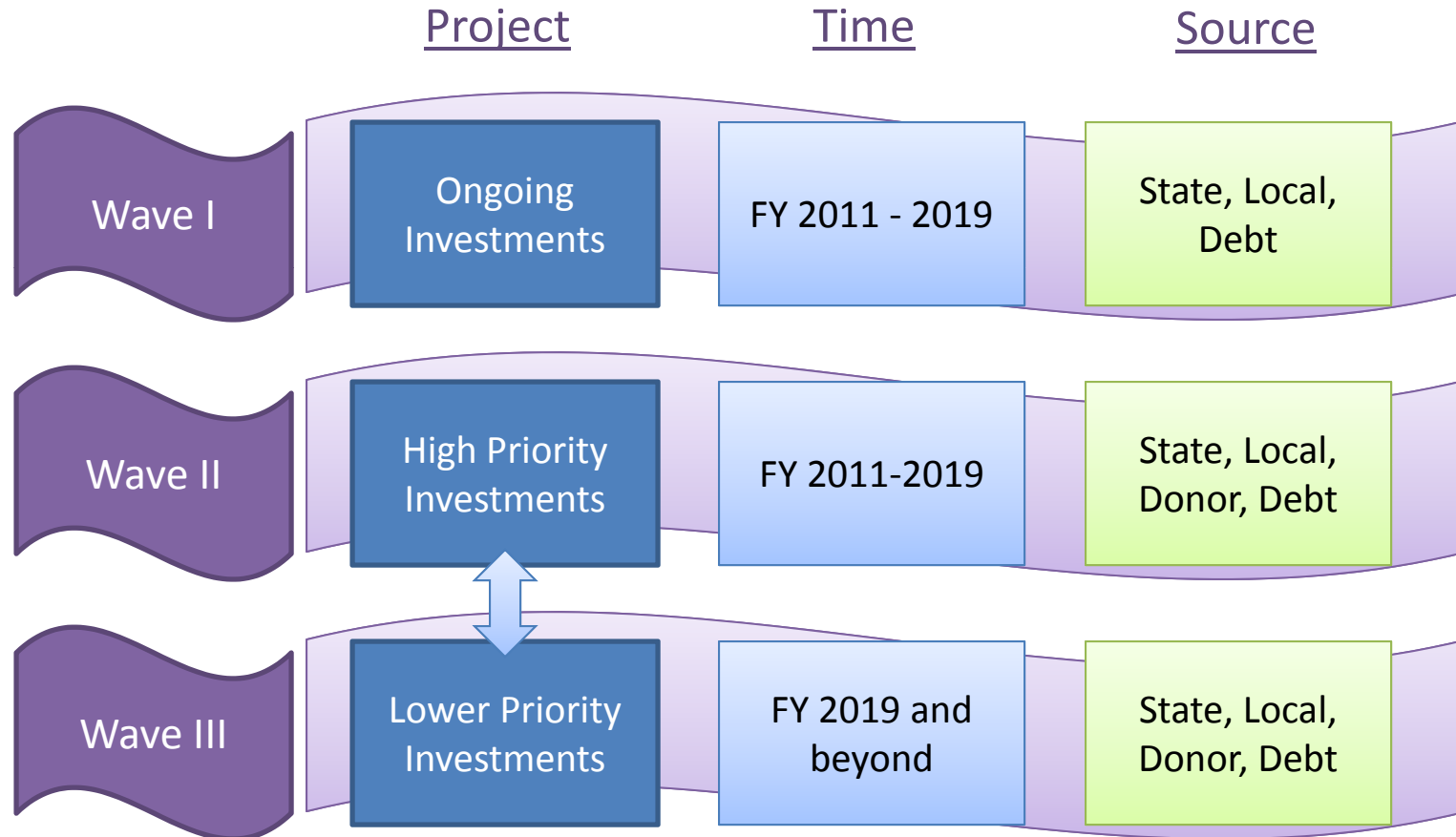
**To sustain our competitive position as a great research university –  
there is no status quo.**

**To energize/focus our collective strength to build our future together.**

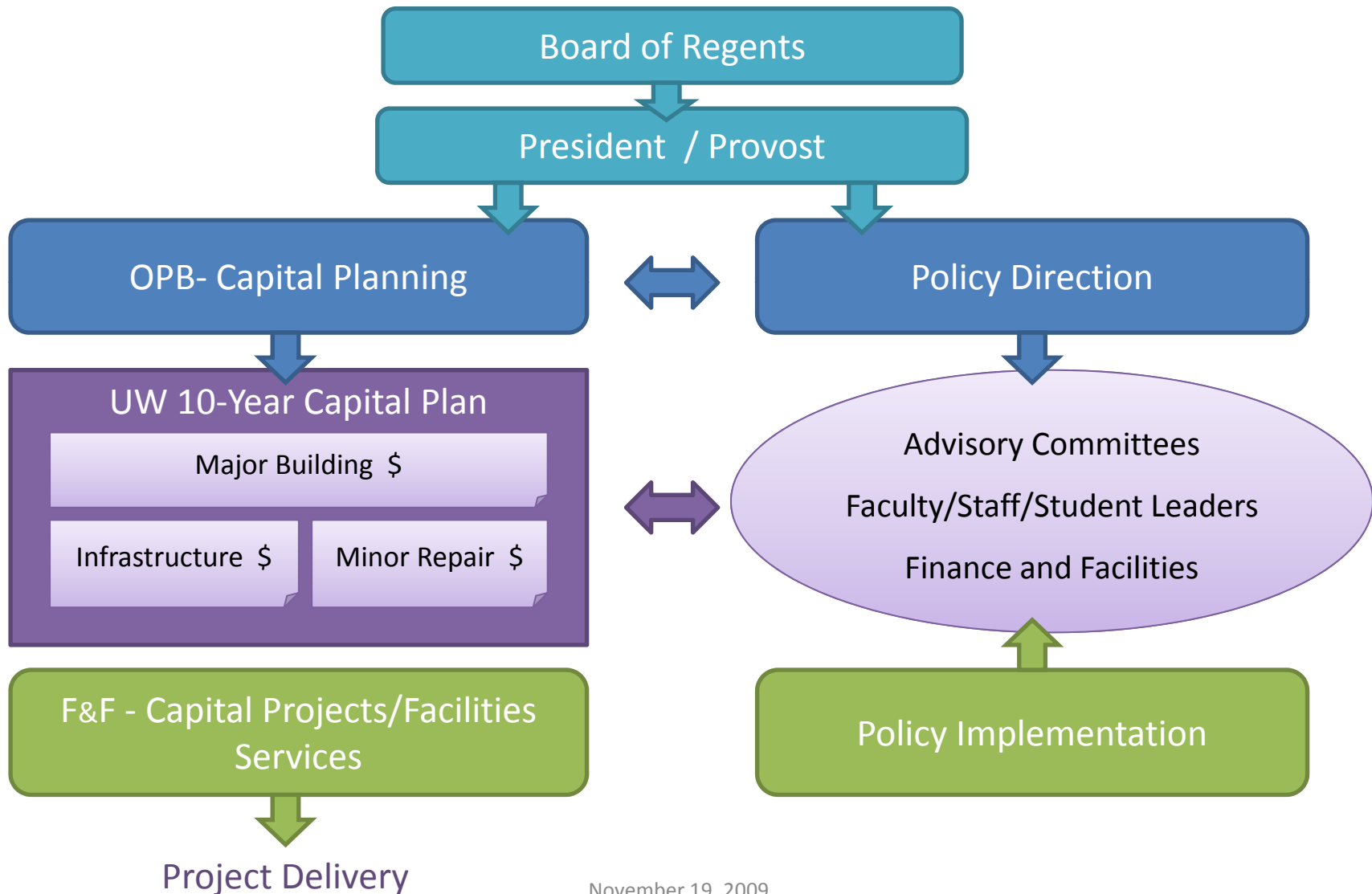
**To enhance our financial viability - by achieving more with less.**

**To support our mission by creating great and inspired places which  
sustain our communities each day.**

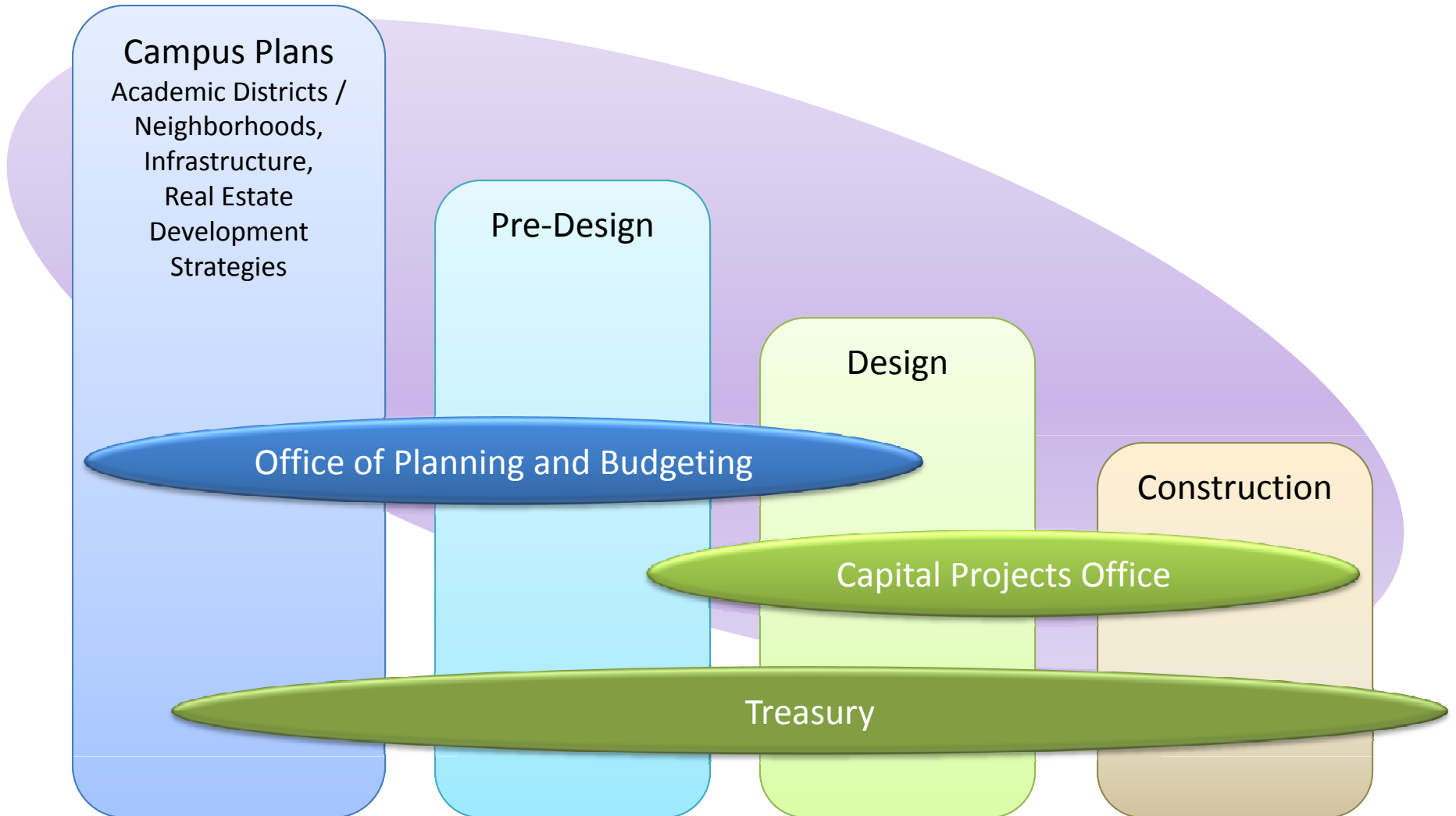
# One Capital Plan



# One Capital Plan



# One Capital Plan





# Lean Capital Plan Process

**Balance great creativity at the beginning - with extreme economy in the execution.**

**Committees become truly advisory at early stages of work.**

**More concurrency and urgency; more fluid planning and design.**

**Office of Planning and Budgeting provides planning leadership.**

# Summary of Requested Projects

## (Potential Fund Sources - \$3.6 Billion Total)

